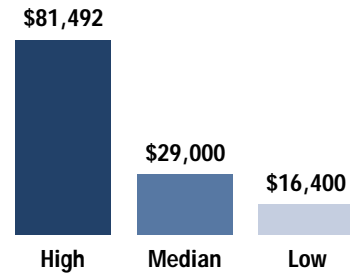
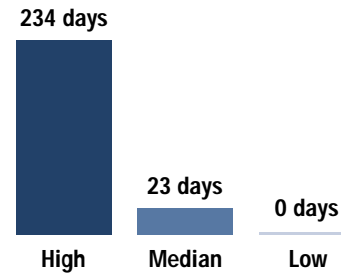


The LIST

Cost of tuition



Required days on campus



True to their schools



CARNEGIE MELLON UNIVERSITY, PITTSBURGH, MMM DEGREE

CMU graduate **Johnny Bates, M.D.**, says he and others in his MMM study group from the class of 2002 are forming a company to offer physicians courses in business, medical management and healthcare informatics.

"One of the great things about the program is the interaction with other students,"

■ Bates

he says. "We forged strong friendships."

Bates' Physician Executive Consulting Group plans to offer courses on researching medical errors. Bates is also an internist in Hamilton, Ala., for North Mississippi Medical Center, a 110-physician group practice based in Tupelo, Miss.



UNIVERSITY OF CALIFORNIA, IRVINE, MBA DEGREE

A year after his 1995 graduation from UC-Irvine, **Frank Rhie, M.D.**, and several non-physicians in his study group founded Alteer Corp., a medical management software company, also in Irvine.

"Without the MBA program, this company would never have existed," says Rhie, who is now chief medical officer of the company. Alteer offered its first product in 1998 and now has 5,000 users in 36 states and 32 specialties, he says.

■ Rhie

"I learned so much from interacting with the study group," he adds.

Rhie received his degree a year before UC-Irvine started its healthcare executive MBA course.



UNIVERSITY OF ST. THOMAS, MINNEAPOLIS, MBA DEGREE

"I did not encounter much business jargon in the course," says **Kanam Chatterjee, M.D.**, who graduated in December 2001. "Over 80% of the classes were taught by folks who are really working in that field."

"The beauty of distance learning is that I could take as much time as I want to," adds

■ Chatterjee

Chatterjee, assistant medical director for primary care and medical informatics at HealthPartners, a health plan based in nearby Minnetonka, Minn.

He recalls that the health policy course was taught by former Minnesota Republican Sen. David Durenburger, who took the class to Washington, D.C., meetings with members of Congress.



UNIVERSITY OF TENNESSEE, KNOXVILLE, MBA DEGREE

"If I didn't do the MBA, I wouldn't be in medicine, I wouldn't be surviving," says **Ken Steiner, M.D.**, a 1999 graduate who is president of the Family Medical Center, a 16-physician multispecialty group in Woodbridge, N.J.

"I was able to make some drastic decisions," such as recently dropping a money-

■ Steiner

losing fee-for-service contract with Horizon Blue Cross Blue Shield of New Jersey, Steiner says.

"The MBA program gave me certain insights into the other side, the payers," he says. "It gave me a sense of confidence."

Top business graduate schools for physician executives

Institution	Degree	Concentration	Length (months)	Tuition	Tui Ord	Days on campus	Days Ord	Age of program	Age Ord	Grads number	Grad Ord	Total Ord
1. University of North Carolina Chapel Hill	MHA	health services administration	36	\$16,400	1	24	5	34	1	1,000	1	8
2. Tulane University New Orleans	MMM	leadership	18	\$25,500	5	18	3	8	6	300	3	17
3. Carnegie Mellon University Pittsburgh	MMM	IT, people and organizations	18	\$22,000	3	20	4	5	10	150	7	24
4. University of Colorado Denver	MBA	health administration	25	\$43,000	11	30	9	18	2	600	2	24
5. University of South Florida Tampa	MBA	none given	21	\$37,000	9	56	13	12	3	300	3	28
6. University of St. Thomas Minneapolis	MBA	medical group management	28	\$38,000	10	28	7	11	5	160	6	28
7. University of Missouri Columbia	MHA	physician leadership	24	\$18,900	2	48	11	5	10	80	9	32
8. University of Massachusetts Amherst	MBA	medical management	20	\$25,000	4	0	1	3	13	3	15	33
9. Medical University of South Carolina Charleston	DHA	healthcare administration	36	\$81,492	15	13	2	7	7	60	10	34
10. University of Tennessee Knoxville	MBA	business of medicine	12	\$48,000	12	27	6	6	9	120	8	35
11. Baruch College New York City	MBA	healthcare administration	30	\$27,000	7	234	15	12	3	40	12	37
12. University of California, Irvine	MBA	healthcare executive MBA	23	\$57,500	14	66	14	7	7	300	3	38
13. University of Southern California Los Angeles	MMM	business of medicine	12	\$25,650	6	28	7	2	14	33	13	40
14. Auburn University Auburn, Ala.	MBA	healthcare management	21	\$49,875	13	30	9	4	12	60	10	44
15. Texas Tech University Lubbock	MBA	medical practice management	24	\$29,000	8	48	11	2	14	14	14	47

Web sites

1. **University of North Carolina:** <http://www.sph.unc.edu/hpaa/academic/execmaster.htm>
2. **Tulane University:** <http://www.hsm.tulane.edu/programs/mmm.html>
3. **Carnegie Mellon University:** <http://www.heinz.cmu.edu/mmm/>
4. **University of Colorado:** <http://www.colorado.edu/execed/flash.html>
5. **University of South Florida:** www.coba.usf.edu/programs/doctors
6. **University of St. Thomas:** www.stthomas.edu/chma
7. **University of Missouri:** www.hmi.missouri.edu
8. **University of Massachusetts:** <http://intra.som.umass.edu/mba/acpe/>
9. **Medical University of South Carolina:** www.musc.edu/dhap
10. **University of Tennessee:** www.pemba.utk.edu
11. **Baruch College:** http://www.baruch.cuny.edu/gradprograms/exec_mba_sina.html
12. **University of California, Irvine:** www.gsm.uci.edu/programs/index.asp
13. **University of Southern California:** http://www.marshall.usc.edu/web/MMM.cfm?doc_id=1344
14. **Auburn University:** www.pemba.business.auburn.edu
15. **Texas Tech University:** <http://mba4physicians.ba.ttu.edu>

A note on how the programs were ranked

The rankings were based on a list of programs awarding MBAs or similar degrees in courses that focus on physicians. All schools selected offer long-distance learning programs and all are accredited by the Association to Advance Collegiate Schools of Business or the Accrediting Commission on Education for Health Services Administration.

Programs were ranked and assigned ordinals based on four factors: cost of tuition; number of days students must spend on campus (the fewer the days, the higher a program was ranked); number of years each program has been in existence; and number of students who have graduated from the program since it began. The ordinals were then totaled and the schools ranked on those totals.